



GOAL TEAM 4: GOVERNANCE & COMMUNICATION

EUROSAI Strategic Plan 2011-2017

GOAL TEAM 4
Operational Plan
Update

May 2013

EUROSAI Goal Team 4 Operational Plan

Planning Period: 2011-2017

Executive Summary

GOVERNANCE AND COMMUNICATION: Manage EUROSAI in accordance with the principles of good governance and effective communication

“...Goal 4 is intended to create a network to align EUROSAI’s organisation and operations in their entirety with these goals in the best possible manner, and to provide coordinated support to the Governing Board in the areas of management, training and reporting.”

Importance of tasks included for the period 2013-2014

All the tasks included in this operational plan are targeted to meet the *governance* and *communication* objectives of EUROSAI.

GT4 planned activities are meant to address several *cross cutting issues* already identified, such as planning and reporting, website and databases, training, surveys, funding, communication tools, external cooperation and sustainability. GT4 will also be attentive to new horizontal issues arising.

For this purpose, during 2011-2017, GT4 will permanently *liaise* with the other Goal Teams, fostering communication, cooperation and harmonisation, detecting and avoiding gaps and overlaps and will report and support the Governing Board, as established.

- In the former periods (2011-2013), GT4 has mainly focused on:
 - ↳ Preparing and approving the EUROSAI governance framework, including GTs Terms of Reference (ToR) Operational Plans (OP) and Planning, Monitoring and Reporting requirements (PMRR)
 - ↳ Fine tuning its internal organisation (definition of Task Groups and allocation of tasks)
 - ↳ Preparing a mock-up for the new EUROSAI Website
 - ↳ Identifying main assumptions of a EUROSAI communication policy
 - ↳ Reviewing EUROSAI Financial Rules
- In its 3rd year of activity GT4 will continue developing activities to achieve perspective, balance, coordination and harmonisation in the ongoing implementation of the EUROSAI SP, namely by:
 - ↳ Supporting planning updates, assessing the overall implementation of the EUROSAI Strategic Plan and establishing the basis for its *mid-term review*
 - ↳ Completely implementing the new Website in all EUROSAI official languages as a tool to support EUROSAI activities

- ↳ Testing the collaboration platform prepared by the NCA for the next Congress as a working tool for Goal Teams
- ↳ Finalising the EUROSAI communication policy
- ↳ Completing the updating of the EUROSAI guide for organising training events and, eventually, enlarging it towards a guide for the organisation of all types of events
- ↳ Rethinking EUROSAI Magazine against the communication objectives, the new website possibilities and the need to reduce costs

Date: 26 April 2013

Contact person: Helena Abreu Lopes/GT4 Chair/Portugal

Key Activities/ Projects (SP) (4)	Tasks (5)	Priority (6)	Working Methods (7)	Responsible SAIs (8)	Timetable (9)	Estimated Results and Outcomes (10)											
						From (MM/YY)	To (MM/YY)	2011	(11)	2012	(11)	2013	(11)	2014	(11)	2015- 2017	(11)
Implementation strategy (SP): 4.1 Ensure that EUROSAI has an organisational structure that best supports the achievement of the strategic goals																	
4.1.1. Agree on planning and reporting requirements and contents to provide a sound basis for activities 4.1.2.-4.1.6	4.1.1.1. Agree on operational planning framework	1	Chair drafts planning template and working schedule	Portugal	06/11	09/11	GT4 approves framework								COMPLETED		
	4.1.1.2. Develop planning, monitoring and reporting requirements (PMRR)	2	Task group drafts and GT4 comments and approves PMRR guidelines	Portugal UK INTOSAI Planning Director (IPD) & Germany Poland for ToR related issues & Spain for financial issues	06/11	05/12	Draft is circulated			GT4 approves guidelines					COMPLETED		
	4.1.1.3. Develop GT4 Operational Plan	2	Make proposals and circulate drafts and comments by e-mail Agree OP in GT4 meeting	-All members send proposals -Portugal prepares draft	06/11	04/16	Proposals, drafts and comments are exchanged			GT4 agrees on OP to be approved by GB		GT4 OP is reviewed and updated		GT4 OP is reviewed and updated		GT4 OP is reviewed and updated	
	4.1.1.4. Develop GT4 ToR	2	Task group drafts and GT4 agrees ToR in meeting	Germany Poland	06/11	04/15	Draft is circulated			GT4 agrees on ToR to be approved by GB					GT4 ToR are assessed and reviewed		

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4.1.2 Liaise with Goal Teams in agreeing ToR and Operational Plans	4.1.2.1. Agree on ToR guidance	1	Task group drafts and GT4 approves ToR guidance in meeting and by e-mail	Germany Poland	06/11	09/11	Guidance is approved and sent to GTs										
	4.1.2.2. Assist GT 1-3 in ToR	2	Liaise with GTs by e-mail and in meetings Task group comments on GTs ToR drafts	Germany Poland	06/11	04/15	Liaison work		GT 1-3 and GT4 agree on GTs ToR						GT1-3 ToR are assessed and reviewed		
	4.1.2.3 Following activities 4.1.1.1. and 4.1.1.2., assist GTs 1-3 in establishing their 1 st OP	3	Liaise with GTs by e-mail and in meetings Comment on GTs OP drafts Identify cross cutting issues	- Inputs and comments by all GT4 members and experts -Cross cutting analysis, proposals and final opinion prepared by GT4/TG1	6/11	05/12	Liaison work		GT1-3 and GT4 agree on GTs OP								
	4.1.2.4. Assist GTs 1-3 on reviewing their OP	4	Liaise with GTs by e-mail and in meetings Comment on GTs OP drafts Identify cross cutting issues	- Inputs and comments by all GT4 members and experts -Cross cutting analysis, proposals and final opinion prepared by GT4/TG1	01/13	05/17			GT1-3 and GT4 agree on GTs OP update		GT1-3 and GT4 agree on GTs OP update		GT1-3 and GT4 agree on GTs OP update		GT1-3 and GT4 agree on GTs OP update		
4.1.3 Analyse reports for Goals	4.1.3.1. Make proposals and	0	-Collect information from	GT4 Chair	06/11	05/17	Proposals and		Proposals and		Proposals and		Proposals and		Proposals and		

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1,2,3,4, and: -identify progress on agreed key activities; -develop proposals to address any gaps or issues identified above for consideration by the Goal Team Chairs (e.g. reprioritise activities, rationalise/reduce number of intended outputs/products Provide a progress report to Governing Board on the status of the overall strategy (cf. 4.2.1. for evaluation activities)	suggestions for consideration of GT chairs, in order to improve the implementation of the SP oral reports made at GT 4 meetings, from participation in GT 1-3 meetings and from written reports -Make proposals and suggestions to GTs Chairs -Implement agreed activities	0					suggestions are made when needed		suggestions are made when needed		suggestions are made when needed		suggestions are made when needed		suggestions are made when needed
					Proposals to GT4 and final document prepared by GT4/TG1	04/12	05/17		Progress report sent to GB		Progress report sent to GB		Progress report sent to GB		Progress reports sent to GB
	4.1.3.2. Prepare progress report on the status of implementation of overall strategy to the GB	1	Task group analyses annual progress reports from GTs, drafts overall progress report. Comments by e-mail. GT 4 agrees report in meeting	Proposals to GT4 and final document prepared by GT4/TG1	09/13	05/14						Mid-term review report presented to GB and Congress			
4.1.4 Identify value and benefits of interaction within INTOSAI by: • extracting examples from Goal Team reports • analysing and	4.1.4.1. Identify and map the interaction between EUROSAI and INTOSAI (including its regional working groups and bodies)	1	Task group assesses interaction and opportunities	GT4/TG2	07/12	12/13					Opportunities identified and mapped				

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highlighting the benefits to EUROSAl from these interactions (e.g. added value from broader based knowledge sharing, building on best practice cases to enhance EUROSAl effectiveness and reduce potential duplication of work) (cf. 4.3.5)	and the opportunities to optimise it in order to take mutual advantages of experiences and reduce potential duplication of work															
	4.1.4.2. Prepare document focused on opportunities to promote, enhance and support interaction within INTOSAI	2	Task group obtains and analyses information and drafts document for GT4 and GB	GT4/TG2	1/14	5/14								Document presented to GB (or included in overall report)		
	4.1.4.3. Prepare document focused on the effective and practical benefits of interaction within INTOSAI	3	Task group obtains and analyses information from Goal Teams and drafts document to be included in the GT4 mid-term and final overall report to GB/Congress	GT4/TG2	01/14	4/17								Assessment included in the overall report, including number of cooperation projects/activities with INTOSAI and its regional WGs and bodies	Assessment included in the overall report, including number of cooperation projects/activities with INTOSAI and its regional WGs and bodies	
4.1.5 In the area of training: • collect information on EUROSAl training events/seminars	4.1.5.1. Collect, in a regular basis, proposals of training events from every GT and	0	Task group collects and analyses information	GT4/TG3	06/12	05/17			List of events to be carried out		Summary report of events to be carried out		Summary report of events to be carried out	Summary report of events to be carried out	Summary report of events to be carried out	

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									(11)		(11)		(11)		(11)
proposed; <ul style="list-style-type: none"> • review financial applications and prepare a prioritized submission for Governing Board approval for training events requiring EUROSAI funding¹; • provide advice to hosts of training events on how to run an event; • facilitate and ensure feedback on training events is provided by the hosts of training events across EUROSAI (cf. 4.3.3. and 4.3.4. 	WG, addressing overlapping or other horizontal issues, and establish and maintain a database of training events	0	Establish and maintain a database of training events		5/13	04/14							The database is established and maintained		Database is updated regularly
	4.1.5.2. Provide guidance for organising EUROSAI training events	1	Task group promotes and reviews practical guide	GT4/TG3	06/12	05/14			Assessment on the need to review EUROSAI practical guide on how to run an event		Review if needed, approve and disseminate guide		Update Guide, incorporating result of key activity 4.2.3.		
	4.1.5.3. Advise, facilitate and ensure feed-back and follow-up on training events	0	Task group liaises with organisers and hosts to advise and ensure feed back, publishes data and prepares a consolidated report Task group ensures that training section of the website is regularly updated	GT4/TG3	06/12	05/17			Item of EUROSAI website created		Consolidated report included in the GT4 progress report presented to GB Training section of the website updated		Consolidated report included in the GT4 progress report presented to GB Training section of the website updated		Consolidated report included in the GT4 progress report presented to GB Training section of the website updated

¹ See task 4.2.2.2.

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	4.1.5.4. List possible training experts , by building a specific list for EUROS A I or, if appropriate, by using INTOSAI list of training experts	3	Task group assesses interest and usefulness of INTOSAI list of training experts and , if appropriate, disseminates ways to use and enlarge it to EUROS A I Members	GT4/TG3	01/13	05/17								Encourage EUROS A I members to use INTOSAI List of training experts, and give advice on ways to use it.		List enlarged, if possible, with EUROS A I experts
4.1.6 Identify and address systemic (horizontal) issues by: <ul style="list-style-type: none">• establishing a mechanism to capture systemic or recurring patterns/issues impacting effective delivery of EUROS A I strategic plan;• developing an	4.1.6.1. Coordinate GT1-4 questionnaires and make sure that their results are shared	0	-Task group agrees on how to coordinate questionnaires and their results -Task group keeps and updates a list of planned surveys, their scope and timeframe -Task groups publishes the list of surveys -GTs publish the surveys and their results in the website	GT4/TG2 GT Chairs	01/12	05/17			Questionnaires and results coordinated and published		Questionnaires and results coordinated and published		Questionnaires and results coordinated and published		Questionnaires and results coordinated and published	

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							2011 From (MM/YY)	To (MM/YY)	2012 (11)		2013 (11)		2014 (11)		2015- 2017 (11)
integrated response to the issues identified which enhances and safeguards achievement of EUROSAl vision and goals	4.1.6.2. List and analyze systemic or recurring patterns, impacting effective delivery of SP	0	GT4 participates in GT 1-3 meetings Task group analyses plans and reports seeking for systemic or recurring patterns, listing, analyzing and addressing them	GT4 Chair & TG1	06/11	05/17			List and analysis included in overall strategy report		Updated list and analysis included in overall strategy report		Updated list and analysis included in overall strategy report		Updated list and analysis included in overall strategy report
Implementation strategy (SP): 4.2 Strengthen EUROSAl's capacity to achieve its strategic goals															
4.2.1 Evaluate the achievements of the strategic goals in line with the needs, resources and relevant activities of the organisation and make proposals for improvement and modification as needed (cf. 4.1.4)	4.2.1.1 Analysis of GT1-4 reports identifying needs to accomplish Strategic Goals (see 4.1.3.3. and 4.1.3.4.)	0	Task group analyses annual progress reports from GTs, identifies needs and makes proposals to GT4	GT4/TG1	04/12	05/17			Report and proposals made to GB		Report and proposals made to GB		Report and proposals made to GB		Report and proposals made to GB
4.2.2 Strengthen EUROSAl's financial situation in accordance with the requirements	4.2.2.1. Review the current provisions for funding activities from the	1	Task group redrafts funding principles and procedures and prepares new document and	GT4/TG4	01/12	05/13			Funding principles and procedures of EUROSAl discussed by		Funding principles and procedures of EUROSAl				

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							2011 From (MM/YY)	2012 To (MM/YY)	2013 (11)	2014 (11)	2015- 2017 (11)				
					(11)	(11)									
set for achieving the strategic goals (secretariat, communication, training, etc.) and explore new financial resources, as needed e.g. for capacity building with INTOSAI Donor Steering Committee	EUROSAI budget in order to adapt it to the needs of the implementation of the SP		templates GT 4 approves proposal in meeting						GT4		agreed by GT4 and approved by GB				
	4.2.2.2. Analyze financial applications on the basis of the revised provisions for EUROSAI funding (see 4.2.1.2) and prepare a prioritized submission for Governing Board approval	0	Task group prepares applications for submission	GT4/TG4	06/11	05/17			Applications submitted to Governing Board		Applications submitted to Governing Board		Applications submitted to Governing Board		
	4.2.2.3. Identify formulas/ partners for financing the implementation of the EUROSAI Strategic Plan	2	Improve the awareness of the financing options in place in the European environment.	GT4/TG4	06/12	05/17					Financial possibilities identified		Financial possibilities updated		Financial possibilities updated
	4.2.2.4. Prepare proposals for external funding of EUROSAI activities	3	Task group liaises and drafts or forwards proposals	GT4/TG4	06/12	05/17			Proposals gathered		Proposals sent		Proposals updated		Proposals updated

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							From (MM/YY)		To (MM/YY)		2011		2012		2013		2014	
											(11)	(11)	(11)	(11)	(11)	(11)	(11)	
4.2.3 Develop workable EUROSAl practices and criteria for events and project management	4.2.3.1 Analysis of existing EUROSAl/INTOSAl guidelines/ recommendations in this area	1	Task group collects and analyses information	GT4/TG2	05/12	10/13									List and analysis completed			
	4.2.3.2 Prepare good practices in areas not yet covered by guidelines /recommendations listed in task 4.2.3.1.	2	Task group chooses, in brainstorming, areas not yet covered by existing guidelines/recommendations and uses GTs members experience to collect good practices in chosen domains	GT4/TG2	6/13	5/14									Areas to be covered chosen and information collected	Checklists and good practices on those areas included in Practical Guide (4.1.5.2.)		
4.2.4 Support the EUROSAl Secretariat by staff secondments from EUROSAl Member SAIs including setting up clear rules of procedure and co-financing of staff secondments	4.2.4.1 Draft common rules for staff secondments to the EUROSAl Secretariat	2	Task group drafts proposal for comments and approval by GT4	GT4/TG2	07/13	05/14									Proposal submitted to GB			

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						2011 From (MM/YY)	2012 To (MM/YY)	2012		2013 From (MM/YY)	2013		2014		2015- 2017 (11)
								(11)	(11)		(11)	(11)	(11)		
Implementation strategy (SP): 4.3 Fostering effective internal and external communication to promote the accomplishment of EUROSAI's strategic goals															
4.3.1 Define and assess various communication mechanisms and tools currently used within the EUROSAI/INTOSAI community	4.3.1.1 Identify mechanisms and tools currently used for communication within EUROSAI and INTOSAI (internal, external, internal communication of EUROSAI- related issues in EUROSAI member SAIs) and explore members' needs and expectations in this area	1	Task group analyses EUROSAI- INTOSAI communication practices and existing literature on this theme	GT4/TG5	01/12	03/12				Mechanisms and tools identified					
	4.3.1.2 Conduct external and internal communication network analysis	1	Task Group conducts analysis	GT4/TG5	01/12	03/12				Members' needs and expectations in communication area recognized					COMPLETED
	4.3.1.3 Propose list of criteria for assessment of mechanism and tools for communication	2	Task group makes proposal and circulates it for comments	GT4/TG5	03/12	04/12				Criteria for assessment of mechanism and tools for communication listed					COMPLETED

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							2011 From (MM/YY)		2012 To (MM/YY)		2013 (11)		2014 (11)		2015-2017 (11)
							(11)		(11)		(11)		(11)		(11)
	4.3.1.4 Develop report on communication mechanisms and tools currently used within the EUROSAI/INTOSAI community	3	Task group consults by mail with GT4 members and agree the draft report at the meeting of GT 4	GT4/TG5	04/12	05/12			Draft report agreed by GT4						COMPLETED
4.3.2 Develop and put into place an EUROSAI internal and external communication policy, taking into account innovative communication tools, the recognition of EUROSAI, as well as the INTOSAI Communication Strategy	4.3.2.1. Develop main assumptions of the EUROSAI communication policy, liaising with the Task group for the review of the website	4	Task group consults by mail with members of GTs	GT4/TG5	5/12	6/12			Main assumptions of the EUROSAI communication policy developed						COMPLETED
	4.3.2.2. Identify communication areas within EUROSAI that are to be improved	5	Task group identifies communication areas within EUROSAI that should be improved	GT4/TG5	05/12	06/12			Communication areas which are to be improved identified						COMPLETED
	4.3.2.3. Propose list of recommended communication tools	6	Task group makes proposal, consulting by mail with GT 4 members	GT4/TG5	06/12	06/12			List of recommended communication tools suggested						COMPLETED
	4.3.2.4. Choose the electronic collaboration platform to be used and foster its use	7	Task group presents GT4 the possible tools to be used and their pros , cons and costs	GT4/TG5	05/12	05/17			GT 4 agrees on the tool to use						Report on results of testing collaboration platform issued by GTS and

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							2011 From (MM/YY)	2012 To (MM/YY)	2013 (11)		2014 (11)	2015- 2017 (11)				
									(11)	(11)		(11)	(11)			
	4.3.2.5. Develop EUROS A I communication policy	8	Task group consults by mail with GT4 members, GT4 agrees the draft report in meeting, GT 4 consults GB by e-mail	GT4/TG5	06/12	12/13			Draft of the communication policy developed		Draft of the communication policy developed and consulted		EUROS A I communication policy adopted by GB/Congress			
	4.3.2.6. Activities focused on improvement of communication, according to the priorities and objectives of the EUROS A I communication policy	9	To be determined later	GT4/TG5	To be determined later								To be determined later			

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3.4.1. Support the GB in promoting and developing cooperation with institutional partners for the 2011-2017 period (imported from GT3 OP)	Based on the list of existing forms of cooperation prepared by GT3 until Dec 2013, identify benefits of existing partnerships and opportunities of developing them and/or promote new forms of cooperation	3	Task group analyses information prepared by GT3 and drafts document to be included in the GT4 mid-term and final overall report to GB/Congress Task group implements approved recommendations	GT4/TG5	01/14	04/14							Analysis and recommendations presented (jointly with conclusions of tasks 4.1.4.2. and 4.1.4.3.)		Increased partnerships with institutional partners
3.4.2. Support the GB in promoting and developing cooperation with non-institutional partners where they are considered to have particular expertise of pursue matters useful to EUROSAl in its work (imported from GT3 OP)	Based on the list of existing forms of cooperation prepared by GT3 until Dec 2013, identify benefits of existing partnerships and opportunities of developing them and/or promote new forms of cooperation	3	Task group analyses information prepared by GT3 and drafts document to be included in the GT4 mid-term and final overall report to GB/Congress Task group implements approved recommendations	GT4/TG5	01/14	04/14							Analysis and recommendations presented (jointly with conclusions of tasks 4.1.4.2. and 4.1.4.3.)		Increased partnerships with non-institutional partners

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					(11)	(11)			(11)	(11)		(11)	(11)	(11)	(11)				
4.3.3 Evaluate and update EUROSAl related Websites as a source of information for encouraging communication internally and externally and at various levels (e.g. reports of member SAIs, results of WGs, EUROSAl Newsletter, other relevant information from INTOSAI and its Regional Working Groups)	4.3.3.1 Redesign the EUROSAl website, considering the identified expectations, needs and the new tools and possibilities offered by IT, as an efficient instrument for developing the Strategic Plan.	1	Task group surveys opinion of EUROSAl members and analyses results	Spain Portugal	09/11	11/11	Expectations needs and preferences of EUROSAl Members identified		COMPLETED										
			Task group adapts the current website	Spain Netherlands Denmark	09/11	12/11	Provisional website introduced												
			Task group proposes a new website	GT4/TG6	09/11	05/12			COMPLETED										
			Outsourced implementation of the new website	GT4/TG6	06/12	07/13													
	4.3.3.2. Define routines to update the website and	2	Task group Identifies methods, tools and rules to ensure updating of	GT4/TG6	4/13	09/13			Implement new website	✓	In May- new website introduced in English In July- new website introduced in the rest of official languages	✓							

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					From (MM/YY)	To (MM/YY)									
	the information contained in it		information GT4 agrees in meeting and submits to GB												
	4.3.3.3. Ensure coherent, systematic and dynamic use of website	0	Task group identifies areas of website to be filled in or actively promoted and liaises with TG5 to foster their use	GT4/TG6	09/12	05/17			Info sent to TG5		Info sent to TG5		Info sent to TG5		Info sent to TG5
			Task group liaises with GTs to identify and analyse databases and ensure their coherent and non overlapping inclusion in the website	GT4/TG6	06/13	05/17				Databases articulated and included in Website		Databases articulated and included in Website		Databases articulated and included in Website	
	4.3.3.4. Post articles about EUROSAl on wikipedia	3	Task group prepares articles in EUROSAl working languages and prepares statement for GT4 to encourage all EUROSAl members to do so in their own languages	GT4/TG5 &Germany	06/12	05/14			Articles published in official languages	Articles published in official languages	Members encouraged to publish articles in their own languages	List of languages in which articles about EUROSAl are published in national Wikipedias			
4.3.4 Promote the use of EUROSAl	4.3.4.1 Promote the inclusion on	0	Keep a contact point in each EUROSAl SAI	GT4/TG5					Website effectively		Website effectively		Website effectively		Website effectively

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					(11)	(11)	(11)	(11)	(11)	(11)	(11)	(11)	(11)	(11)	(11)	
publications and EUROSAI related websites as communication channels to share knowledge and experience ²	SAIs Website of links both to EUROSAI and INTOSAI and make sure the SAIs accede to documents and information on EUROSAI Website		Circulate information by e-mail to be sure that links are acceded ³		01/12	05/17			used		used		used		used	
	4.3.4.2.Define the targets groups of specific EUROSAI publications and objectives of the publications	4	Task group conducts brainstorm session, discussion and analysis	GT4/TG5	01/13	04/13					Analysis done					
	4.3.4.3.Asses how well the targets groups are reached and goals accomplished, develop recommendations on the EUROSAI Magazine's improvement and promotion	5	Task group conducts consultations/survey and analysis and makes proposal	GT4/TG5	05/13	04/14					Consultations conducted		Proposal for recommendations and activities made			

²Liaise with GT3 to avoid overlap. GT3 has very similar activity.

³Liaise with GT3 to avoid overlap. GT3 has very similar activity.

Key Activities/ Projects (SP) (4)	Tasks (5)	Priority (6)	Working Methods (7)	Responsible SAIs (8)	Timetable (9)		Estimated Results and Outcomes (10)									
							2011 From (MM/YY)	To (MM/YY)	2012		2013		2014		2015- 2017	
									(11)		(11)		(11)		(11)	
	4.3.4.4. Implement proposed activities	6	To be determined later	GT4/TG5	04/14	12/14							New concept of EUROSAl Magazine implemented		To be determined later	
4.3.5 Based on the reports prepared under 4.1.4 identify potential for reverse-benefit to wider SAI communities (i.e. where EUROSAl can take a lead and where EUROSAl products and activities can be promoted within INTOSAI or in other forms, such as executive summaries of EUROSAl documents for the INTOSAI Website) ⁴	4.3.5.1. Identify EUROSAl products and activities to be promoted within INTOSAI	1	Identify products and activities to be promoted within INTOSAI through the analysis of GT1-4 reports	GT4/TG2	04/14	12/14							List of products and activities to be promoted			
	4.3.5.2. Implement other proposed activities	2	To be determined later	GT4/TG2	To be determined later										To be determined later	
4.3.6 Encourage the organisation of EUROSAl events in a sustainable way, including the promotion of online	4.3.6.1. Develop instrument on how EUROSAl events could be organized in sustainable way	2	Task group prepares a draft and consults by mail with GT4 members and WG/TF Chairs	GT4/TG5	04/13	01/14							Instrument developed, approved and issued (incorporate it in practical guide (4.1.5.2.))			

⁴ Liaise with GT3 to avoid overlap

EUROSAI GOAL TEAM 4 OPERATIONAL PLAN: 2011-2017

Key Activities/ Projects (SP) (4)	Tasks (5)	Priority (6)	Working Methods (7)	Responsible SAIs (8)	Timetable (9)		Estimated Results and Outcomes (10)									
							From (MM/YY)		To (MM/YY)		2011		2012		2013	
					(11)	(11)	(11)	(11)	(11)	(11)	(11)	(11)	(11)	(11)	(11)	(11)
tools/internet conference tools	4.3.6.3. Encourage EUROSAI WGs to include into their annual reports information on tools to promote the EUROSAI value of "Sustainability Respect for Environment"	3	Task group prepares a special statement of GT4	GT4/TG5	7/13	8/13					GT4 issues advice					

TASK GROUPS FOR THE IMPLEMENTATION OF THE GT4 OPERATIONAL PLAN

TASK GROUPS	AREAS	TASKS	LEAD & MEMBERS
GT4 TASK GROUP 1	Planning and Reporting	4.1.2.3; 4.1.2.4; 4.1.3.2; 4.1.3.3; 4.1.6.2; 4.2.1.1.	<u>CHAIR GT4 (Portugal)</u> ⁵ Netherlands Spain UK INTOSAI Director of Strategic Planning
GT4 TASK GROUP 2	Liaison and good practices	4.1.4.1; 4.1.4.2; 4.1.6.1; 4.2.3.1; 4.2.3.2; 4.2.4.1; 4.3.5.1; 4.3.5.2.	<u>POLAND</u> France Germany Czech Republic
GT4 TASK GROUP 3	Training issues	4.1.5.1; 4.1.5.2; 4.1.5.3; 4.1.5.4; 4.1.5.5.	<u>CZECH REPUBLIC</u> Portugal France Spain
GT4 TASK GROUP 4	Funding issues	4.2.2.1; 4.2.2.2; 4.2.2.3; 4.2.2.4.	<u>SPAIN</u> Portugal France Germany Czech Republic UK
GT4 TASK GROUP 5	Communication and sustainability	4.3.1.1; 4.3.1.2; 4.3.1.3; 4.3.1.4; 4.3.2.1. 4.3.2.2; 4.3.2.3; 4.3.2.4; 4.3.2.5; 4.3.2.6; 3.4.1; 3.4.2; 4.3.3.4. 4.3.4.1; 4.3.4.2; 4.3.4.3; 4.3.4.4; 4.3.6.1. 4.3.6.2; 4.3.6.3.	<u>NETHERLANDS</u> <u>POLAND</u> Spain
GT4 TASK GROUP 6	EUROSAI Website	4.3.3.1; 4.3.3.2; 4.3.3.3.	<u>SPAIN</u> Netherlands Czech Republic Portugal Denmark Intosai Secretariat: Austria

⁵ From the 2014 Congress onwards the lead will be the Netherlands